## UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

## FORM 8-K

## CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): March 13, 2024



## Knightscope, Inc.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation)

001-41248 (Commission File Number)

46-2482575 (IRS Employer Identification No.)

1070 Terra Bella Avenue Mountain View, California 94043 (Address of principal executive offices)(Zip Code)

Registrant's telephone number, including area code: (650) 924-1025

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425) 

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 142-12 (b) under the Exchange Act (17 CFR 240.144-2(b)) Pre-commencement communications pursuant to Rule 142-2(b) under the Exchange Act (17 CFR 240.144-2(b)) Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class Class A Common Stock, par value \$0.001 per share

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company 🗵

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.  $\Box$ 

Nasdaq Capital Market

Trading symbol(s) KSCP

Name of each exchange on which registered

### Item 2.02 Results of Operations and Financial Condition.

On March 13, 2024, Knightscope, Inc. (the "Company") posted an updated corporate slide presentation (the "Presentation"), in which the Company announced that the Company's revenue in the year ended December 31, 2023 was \$12.8 million. The Presentation is attached to this Current Report on Form 8-K ("Current Report") as Exhibit 99.1.

The foregoing revenue information is based on preliminary unaudited information and management estimates for the year ended December 31, 2023, is not a comprehensive statement of the Company's financial results as of and for the fiscal year ended December 31, 2023, and is subject to completion of the Company's financial closing procedures. The Company's independent registered public accounting firm has not conducted an audit or review of, and does not express an opinion or any other form of assurance with respect to, this preliminary estimate.

## Item 7.01 Regulation FD Disclosure.

On March 13, 2024, the Company posted the Presentation on its investor relations website https://ir.knightscope.com. The Presentation is attached to this Current Report as Exhibit 99.1.

The information contained in Item 2.02 and Item 7.01, including Exhibit 99.1, is being furnished and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as expressly set forth by specific reference in such filing.

### Forward-Looking Statements

This Current Report contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements can be identified by the use of words such as "should," "may," "intends," "anticipates," "believes," "estimates," "projects," "forecasts," "expects," "plans," "proposes" and similar expressions. Forward-looking statements contained in this Current Report include statements regarding the Company's preliminary unaudited revenue for the year ended December 31, 2023. Although Knightscope believes that the expectations reflected in these forward-looking statements are based on reasonable assumptions, there are a number of risks, uncertainties and other important factors that could cause actual results to differ materially from such forward-looking statements, including the factors discussed under the heading "Risk Factors" in Knightscope's Annual Report on Form 10-K for the year ended December 31, 2022, as updated by its other filings with the Securities and Exchange Commission. Forward-looking statements speak only as of the date of the document in which they are contained, and Knightscope does not undertake any duty to update any forward-looking statements, except as may be required by law.

## Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

The following Exhibit 99.1 shall be deemed to be furnished, and not filed:

Exhibit	Description
<u>99.1</u>	Presentation.
104	Cover Page Interactive Data File - the cover page XBRL tags are embedded within the Inline XBRL document.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

KNIGHTSCOPE, INC.

Date: March 14, 2024

/s/ William Santana Li William Santana Li Chief Executive Officer and President By: Name: Title:



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Knightscope is on a long-term mission to make the **United States of America** the safest country in the world by deploying groundbreaking public safety technology

## DISRUPTION BY A.I.

Our long-term strategy is to network millions of autonomous machines, combining both current and future technologies, offering a multi-faceted and comprehensive approach to public safety. Enhancing technological capabilities by an order of magnitude will improve efficiency and response times, leverage the power of AI for advanced autonomous cooperation, all while providing a scalable, cost-effective solution that can adapt to future challenges against those seeking to do harm to everyday Americans.



## DISRUPTION BY A.I.

### Opportunity

Public Safety is ripe for disruption by Artificial Intelligence and Robotics. Knightscope represents an opportunity to build a \$30 billion market cap company that is analogous to the building of an all-new defense contractor but instead of focusing exclusively on the battlefield, we are focused on deploying groundbreaking technologies that we believe have the potential to be used by the U.S. Department of Homeland Security, U.S. Department of Justice, the 19,000+ law enforcement agencies and 8,000 private security firms to safeguard Americans on our soil.

#### Crime

We believe the 2.5 million law enforcement professionals and security guards, without the proper tools and technology, are woefully inadequate to safeguard 332 million Americans across 50 states. This is evidenced by the fact that crime has a \$2+ trillion negative economic impact on the U.S. annually and a violent crime occurs every 26 seconds while a property crime occurs every 4 seconds.<sup>1</sup>

## Technology

Knightscope's unique technology combining autonomy, robotics, AI and EV capabilities has been proven to be effective in crime fighting with nearly 3 million hours of operation in real world conditions across every time zone in America, through multiple winters and summers.

### Machines-in-Network

We have nearly 10,000 machines-in-network today and long-term we are targeting to put over 1 million machines-in-network to assist the 2.5 million law enforcement professionals and security guards with unprecedented capabilities at their fingertips – near superhuman capabilities. We are targeting to have our machines to able to autonomously "see, feel, hear, smell, speak – and cooperate" and do more than a human could ever do and do it consistently.

### Clients

Our initial go-to-market was focused on acquiring B2B clients including airports, casinos, commercial real estate, corporate campuses, homeowner associations, hospitals, hotels, logistics facilities, manufacturing plants, parking, public parks and schools. Recently we have been additionally focused on acquiring B2G clients such as law enforcement agencies and the U.S. Federal Government.

## **Business Model**

Our Machine-as-a-Service (MaaS) business model delivers recurring revenue for a recurring societal problem with high luxury automotive per unit economics but with long-term software-as-a-service margins. We have generated over \$30 million in lifetime revenue during our large-scale proof-ofconcept phase and now scaling up across the country.

#### Moat

We believe that our years of practical A.I. robotic applications in the real world combined with recently receiving an Authority to Operate ("ATO") by the U.S. Federal Government after an exhaustive 3-year cyber security review process uniquely positions Knightscope in the marketplace with a clear first mover advantage. Additionally, a unified AI driven software platform that brings together both data and autonomous cooperation from a plethora of machines and systems will provide unparalleled situational awareness, analytics, prediction and evidentiary capabilities – and a significant competitive advantage.

Source: (1) FBI Crime Clock and 2006 U.S. Senate hearings. This information is supplied from public sources we believe to be reliable, but we cannot guarantee their accuracy

## CORE TECHNOLOGY

Artificial Intelligence Knightscope has utilized AI nationwide since its founding in 2013 and well before the recent mainstream excitement. We utilize it to autonomously operate in highly dynamic outdoor and indoor environments, to autonomously recharge as well as for automated detections of people, faces, and license plates. We believe artificial intelligence is only going to accelerate our portfolio of machines to be able to "see, feel, hear, smell, speak – and cooperate".

### ASR Portfolio

Our Autonomous Security Robots generate over 90 terabytes of data a year and we put that into a digestible format for a human to utilize with our Knightscope Security Operations Center (KSOC) user interface software application.

K1B Portfolio Our K1B lineup is a comprehensive portfolio of beacons of public safety in the form of towers, emergency phones and call boxes. Our new software application, the Knightscope Emergency Management System (KEMS), now provides users real-time data and improvements in operational efficiency.

## Detections

Often our clients may not have a fully staffed Security Operations Center (SOC) or 911 Dispatch Center so we can monitor the machines on their behalf 24/7/365 with Knightscope+ Remote Monitoring. Additionally, we recently added an integrated or stand-alone option for hyper accurate Automated Gunshot Detection (AGD).

Portfolio	Technology	Status
	KSOC User Interface	Production
	K1 Hemisphere	Production
ASR	K1 Tower	Production
	K3 Indoor	Production
	K5 Outdoor	Production
	KEMS User Interface	Production
	K1 Blue Light Tower	Production
K1B	K1 Blue Light E-Phone	Production
	K1 Call Box	Production
	K1 Retrofit Kit	Production
DETECTIONS	Knightscope+ Remote Monitoring	Production
	Automated Gunshot Detection	Production

## FUTURE TECHNOLOGY

We Envision an All New Al Mission Control Software Autonomy Platform to Predict and Prevent Crime

## Robots Will Be Everywhere

We believe the technology landscape is going to change dramatically over the coming years for public safety and the software tools used today will be replaced. A game changing opportunity exists to redefine the sector by developing an all-new Al driven software platform monitoring and managing a network of autonomous security robots, blue light emergency towers, e-phones, call boxes, aerial drones, autonomous patrol vehicles, quadrupeds, humanoids and other future technologies, enabling machines to observe, learn, reason and act – in concert or solo - to address real world public safety events in real time.

### Autonomous Mission Planning

In the event of an actual or forecasted incident, the AI could propose alternative response plans, including the closest machines and humans for rapid deployment, optimal paths for intervention, and necessary resources, coordinating emergency services and alerting the public as needed. Utilizing robot swarming techniques will enable cross-machine autonomous cooperation.

### Forecast

Al algorithms could analyze data streams from various machines to identify potential threats or unusual behaviors. The system could use historical data and machine learning to predict potential public safety incidents allowing preemptive action including optimal resource allocation of machines and humans.

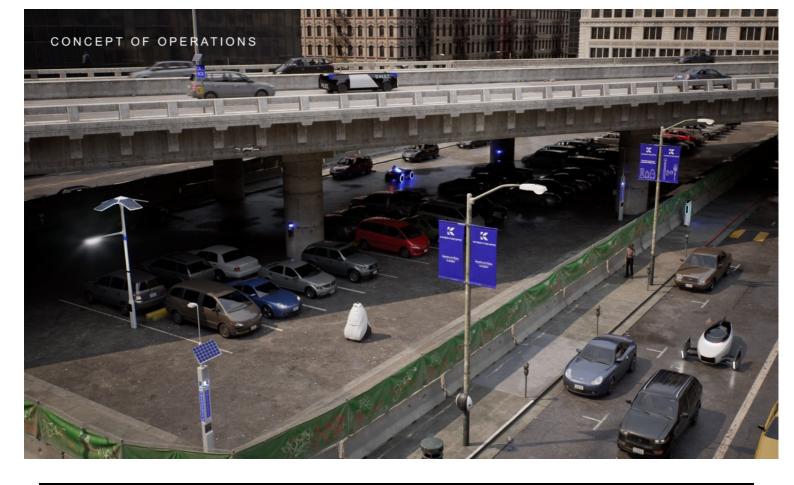
Operations Real time mission status as well as health of machines-in-network across all autonomous machines including real time data feeds, status, configuration, reporting and AI driven preventative maintenance.

## Integrated Neighborhood Watch

Cross-platform communication integrating with external systems for sharing of critical information and coordinating responses. Multi-level user access allowing for different stakeholders including administrators, law enforcement, security, as well communities, neighborhoods, and civilian access.









## \$40B+ RECURRING REVENUE OPPORTUNITY (USA)

Color Madical	Estimated Total Number of Officers and Guards	Estimated % Potential Augmentation with Robots		Potential Market for Annual Recurring Revenue (estimate)		
Select Vertical		Near-Term Potential	Long-Term Potential	Per Robot	Near-Term Opportunity	Long-Term Opportunity
Corporate Campuses	12,000	2%	20%	\$70,000 *	\$17M	\$168M
Healthcare	193,550				\$271M	\$2,710M
Casinos	59,160				\$83M	\$828M
Commercial Real Estate	260,400				\$365M	\$3,646M
Manufacturing & Logistics	270,869				\$379M	\$3,792M
Law Enforcement	1,000,000			\$150,000 **	\$3B	\$30B
Total	~ 1.8 million	~ 36,000 robots	~ 360,000 robots		~ \$4.1 billion	~ \$41 billion

\* Assumed average revenue for K1 portfolio, K3 portfolio and K5 portfolio combined as well as future products and services \*\* Assumed average revenue for all K7, K10, and K15 versions combined



Note: near-term opportunity reflects 10 year domestic business planning period. Long-term opportunity reflects greater than 10 year period. Sources: U.S. Bureau of Labor; Security Magazine, and Company estimates. These figures represent management estimates of the total potential addressable market and are meant for illustrative purposes. They do not represent guarantees of future results, levels of activity, performance, or achievements. Although Management believes that these estimates are based on reasonable assumptions, there are a number of risks and uncertainties that could cause actual results to differ materially.

## PROVEN EFFECTIVE

## UNANIMOUS VOTE

By a unanimous 5 to 0 vote, the City Council of Huntington Park approved the renewal of the Knightscope Autonomous Security Robot contract.

Chief Lozano stated at the Council meeting, "the reality is that a patrol officer cannot do what modern technology can do through the use of this robot."





### 5 YEAR RENEWAL

As part of Knightscope's Machine-as-a-Service (MaaS) subscription, at no cost to taxpayers, the Huntington Park Police Department's K5 machine was upgraded to the all-new 5<sup>th</sup> generation version.

CARGENERSCOPE <b>It's All About the Result</b> Afordable way to augment any security program, they are effective. And our clients are boasting about they superfuman capabilities of ASRs to your lineup with help better secure the places people live, work, sup your our clients are boasting about they superfuman capabilities of ASRs to your lineup with help better secure the places people live, work, suby and visit by visiting hightstope-comdisioner.	
BEFORE	AFTER
LOS ANGELES COUNTY	POLICE DEPARTMENT
48 Reports of Crime) 120 Citations	26 Reports of Crime (46% reduction 38 Citations (68% reduction)
DOWNTOWN SAN FRANCE	SCO PARKING STRUCTURE
Averaged 20 Crimes per Month	2 Crimes in 12 Months (99% reduction)
MAJOR HOSPIT	TAL NETWORK
Average 2 Crimes per Week in Parking Lots	Zero Crimes in the First Year (100% reduction)
LAS VEGAS 640 UNIT MULTI-	FAMILY HOUSING COMPLEX
Top 3 List for 911 Calls per Las Vegas Metro PD	Off the Top 10 List for 911 Calls
SANTA CLARA TOWERS, CLAS	S A COMMERCIAL PROPERTY
Averaged 10 Vehicle Break-ins/ Vandalism per Month	Reduced 90%
ALOFT F	HOTELS
Frequent Vandalism form Nearby Homeless Encampment	Zero Incidents (100% reduction)

## MACHINE-AS-A-SERVICE (MaaS) BUSINESS MODEL

## ALL INCLUSIVE SUBSCRIPTIONS

Recurring revenue MaaS (Machine-as-a-Service) business model for the recurring societal problem of crime and terrorism

Annual automatic renewal subscriptions at an effective price of approximately \$0.75 to \$9 per hour with an all-inclusive service:

### Deployment

Needs assessment, virtual demo, site assessment, site survey, shipping, logistics, setup, configuration and training

Technology Autonomous Security Robot (ASR), Knightscope Security Operations Center (KSOC) user interface, charging systems, data transfer and data storage

### Service

All maintenance, service, parts, repairs plus 24/7 U.S. based technical support

### Knightscope+

Optional 24/7 remote security monitoring by former military and law enforcement professionals

### Upgrades

Unlimited software, firmware and at times hardware upgrades improve the technology over time based on real world operating experience



Define a measurable pain point or problem to be solved; consider budget, funding source and signing authority; and identify all affected parties

2. Initial Site Assessment Determine feasibility of deployment locations for each machine



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4. Proposal Issue a proposal addressing each specific deployment location for client review and approval; clearly communicate disaster preparedness and machine cosmetic damage procedures.



6. Order Execution The Order Form is countersigned and approved to be scheduled for site survey. -<u>004</u> -<u>078</u>

Knightscope performs a formal site survey with the client to set/capture expectations and confirm suitability of terrain and data transmission 8. Pre-Deployment c. Pre-Deployment New client meets with Client Experience team to ensure deployment readiness including site preparations, branding/graphics, internal communication protocols, public relations/social media plan, logistics, timing, etc.

7. Site Survey

9. Deployment Setup <u>\_\_\_\_</u> Knightscope deployment specialists arrive onsite to map the patrol area, setup the docking station, and test functionality

10. KSOC Setup The client's deployment information is loaded into the user interface (KSOC) and prepped for 'Go Live' date 10. KSOC Setup

11. Training Knightscope trains the appropriate staff on machine operations and KSOC usage

12. Go Live Release date for fully autonomous operation and client utilization

## UNIT ECONOMICS TARGET

Illustrative Example of Unit Economics

A notional representation based on operating experience thus far and the Company's internal targets

- High annual recurring revenue per unit economics (e.g., luxury automotive) with margins like a SaaS (Software-as-a-Service) business
- While still providing clients a very attractive price point at an effective rate of \$0.75 to \$9 per hour
- For example, a single ASR can generate ~ \$255,000 of revenue over a 5-year period and is either paid up front by the client or financed by a funding partner
- Cash outflows for building of the machine and deployment activities are incurred in year one only
- Support includes maintenance, service labor, parts, shipping, telecommunications and cloud services
- Total cash outflows over the five-year period is ~(\$84,530) yielding a margin of \$170,470 or 67% as an
  example



These figures represent management estimates and are meant for illustrative purposes based on operating operations operat

## ROBOT ROADSHOW

## REPEATABLE SALES PROCESS TO SCALE

Our innovative mobile tradeshow has made over 100 stops nationwide to allow prospective clients to experience Knightscope's technologies up close. A first in North America use of a transportable containing a showcase of robots, capabilities and a telepresence sales team. An effective tool in the sales process to drive closing contracts with key decision makers' physically involvement and interaction with the technologies.



## U.S. FEDERAL GOVERNMENT

## AUTHORITY TO OPERATE

In early 2021, Knightscope embarked upon a major initiative focused on securing long-term business from the U.S. Federal Government and is working through the estimated 3+ year Federal Risk and Authorization Management Program (FedRAMP) application process to secure an Authority To Operate (ATO).

Knightscope recently achieved its ATO with the U.S. Department of Veterans Affairs as its sponsor.

These figures re

### DUAL USE TECHNOLOGY

Knightscope plans to apply its extensive autonomous public safety experience from the private sector to important federal government use cases

- Identified Opportunities General Services Administration Federal Protective Service Federal Emergency Management Agency Transportation Security Administration U.S. Customs and Border Patrol U.S. Marshals Service U.S. Department of Homeland Security U.S. Department of Justice U.S. Department of Defense U.S. Department of Veterans Affairs
- Location Type Agency Headquarters Administrative Buildings Airports and Rail Border and Ports Capitol Cities and Counties High Value Targets Infrastructure Parking Facilities Postal Service Roads Military Bases

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## MANAGEMENT



## William Santana Li, Chairman and Chief Executive Officer

- Seasoned entrepreneur, intrapreneur and former corporate executive at Ford Motor Company Founder and Chief Operating Officer of GreenLeaf, which became the world's 2nd largest automotive recycler (now NASDAQ: LKQ) •

- Stacy Dean Stephens, EVP and Chief Client Officer
  Former Dallas-area law enforcement officer and seasoned entrepreneur
  Government Technology magazine's Top 25 Doers, Dreamers & Drivers for commitment to advancing law enforcement technology

- Mercedes Soria, EVP and Chief Intelligence Officer / CISO
   Winner of Leadership ABIE Award for Women in Technology and Silicon Valley Business Journal's Woman of Influence Award
   Former Deloitte software engineering leader with 15+ years of experience in enterprise, artificial intelligence and machine learning

- Aaron J Lehnhardt, EVP and Chief Design Officer
  20+ years in two- and three-dimensional product and industrial design
  Former Ford Motor Company senior designer, digital design expert and Alias 3D instructor at College for Creative Studies

## Apoorv S Dwivedi, EVP and Chief Financial Officer

- Extensive finance, corporate and startup experiences Former GE Finance, Cox Automotive, Sears and Nxu

## Jason M Gonzalez, SVP Client Development

- Seasoned security professional with 20+ years of experience
   Former Whelen Security, G4S, Honeywell, and Tyco Integrated Security



## Ronald J Gallegos, SVP Client Experience

- Seasoned security professional with 20+ years of experience Former AlliedBarton, G4S, Securitas and Geofeedia



## **BOARD OF DIRECTORS**



William Santana Li, Chairman and Chief Executive Officer William ("Bill") Santana Li has served as our Chairman and Chief Executive Officer ("CEO") since April 2013. Mr. Li is an American entrepreneur with over 30 years of experience from working in the g founding and leading a number of startups. From 1990 to 1999, Mr. Li held multiple business and technical positions at Ford Motor Company across four continents.

His positions at Ford ranged from component, systems, and vehicle engineering with the Visteon, Mazda, and Lincoln brands; to business and product strategy on the United States youth market, India, and the emergi markets in Asia-Pacific and South America; as well as the financial turnaround of Ford of Europe. In addition, he was on the "Amazon" team, which established an all-new modular plant in Brazil. Subsequently, he serv Director of Mergers & Acquisitions. After internally securing \$250 million in financing, Mr. Li founded and served as COO of GreenLeaf LLC, a Ford Motor Company subsidiary that became the world's second largest at recycler. Under his leadership, GreenLeaf grew to more than 600 employees, 20 locations worldwide, and annual sales of approximately \$150 million. At the age of 28, Bill was the youngest senior executive at Ford Mc

After successfully establishing GreenLeaf, Mr, Li was recruited by SoftBank Venture Capital to establish and serve as the President and CEO of the Model E Corporation, a newly established automobile manufacturer th focused on the "Subscribe and Drive" model in California. Mr. Li also founded Carbon Motors Corporation in 2003, and as 1s Chairman and CEO until February 2013, focused it on developing the world's first purpose-bu enforcement patrol vehicle. Mr. Li aemed a BSEE from Carnegie Mellion University and an MBA from the University of Detroit Mercy.



William G. Billings, Independent Director Mr. William ("Will") G. Billings is a finance executive who joined GlobalFoundries ("GF") in 2021 as its vice president of finance and chief accounting officer, where he is responsible for overseeing the compa and accounting operations. He previously oversaw critical aspects of GlobalFoundries' IPO and is currently enhancing the company's financial organization at the functional, cultural, and strategic levels. ny's global

Prior to joining GF, Mr. Billings led global operations for Airbnb where he oversaw teams in Canada, Ireland, Singapore, India, and China, leveraging enterprise technology to enrich financial capabilities and drive pred performance to support the company's successful IPO.

Mr. Billings previously worked for World Fuel Services as a vice president, finance and global controller, where he worked to increase value via scalable solutions. He was also with General Electric ("GE") as their Glob Technical Controller. Mr. Billings began his career in public accounting, starting at Ernst & Young in Houston, Texas. Mr. Billings has an MBA from Rice University and a bachelor's in accounting from Southern Univer



Robert A. Mocny, Independent Director Mr. Robert ("Bob") A. Mocny has a distinguished career spanning over three decades in the federal government. Initially serving as an Inspector with the Immigration and Naturalization Service ("INS"), he later transition Department of Homeland Security ("DHS"), where he ascended to the Senior Executive Service in 2004.

Throughout his tenure, Mr. Mocny spearheaded numerous technology innovation initiatives, from crafting award-winning office automation software programs for the Western Region of the INS, to leading the developr Secure Electronic Network for Travelers Rapid Inspection – or SENTRI program, which was recognized with a prestigious Hammer Award by Vice President AI Gore and is now one of the core Trusted Traveler progra operated by DHS.

Mr. Mocny served as deputy director, and later director, of the United States Visitor and Immigrant Status Indicator Technology program, overseeing the implementation of the world's largest biometrics program in responsible september 11 terrorist attacks. Concluding his government service as the Chief Technology Officer at the Federal Protective Service, he orchestrated the creation of a comprehensive technology roadmap and mode communication centers. Mr. Mocry holds a bachelor's degree from the University of California at Santa Barbara.



Melvin W. Torrie, Independent Director Mr. Melvin ("Mel") W. Torrie has taught at Utah State University and worked on multiple NASA Space Shuttle payloads. His autonomous vehicle development efforts started 27 years ago and led to the spinout of Autor Solutions, Inc. ("ASI") in 2000 to make driverless vehicles a reality in industries like agriculture, mining, construction, and logistics.

As ASI CEO and Chairman of its board of directors, Mr. Torrie has piloted robotic development partnerships with some of the largest vehicle manufacturers in the world, such as John Deere, Case, New Holland, Ford, C Komatsu, Doosan and Toyota. He is also an invited keynote speaker and trainer around the world on the topics of AI, Machine Learning, Autonomous Vehicles, Industrial Robotics and Leadership. Mr. Torrie earned a r degree in electrical engineering and a computer science minor from Utah State University.

## OUTLOOK

### Revenue

Our company has generated over \$30 million in lifetime revenue and has begun to show consistent double-digit growth over the last 3 years as the technology scaled up from a large-scale proof of concept to production. We believe our recurring revenue business model for the recurring societal problem of crime and terrorism will continue to grow. Robots will be everywhere.

## Volume

Our machines-in-network across the country combining both our ASR and K1B business is planned to exceed 10,000 during 2024. Additionally, we are working to significantly improve our manufacturing throughput this year and will maintain our focus on "Made in the USA".

### Cash

We seek to improve our cash position in 2024 through a variety of actions including delivering on our multi million-dollar backlog of new orders, closing on our first ever bond offering, utilizing our ATM facility as needed and improving operational efficiency.

## Profitability

Our stretch target is to achieve profitability for the 4<sup>th</sup> quarter 2024 by improving our revenue strategy, reducing our variable costs including labor efficiencies and bill-of-material costs as well as further leveraging outsourcing of maintenance and service operations. We are reducing our fixed costs with a streamlined management team and a reduction in our facility footprint nationwide from 13 to 1 over time.

## Technology

We seek to ramp up production of both the all-new K1 Hemisphere and the 5<sup>th</sup> generation K5 while continuing development on our all-new K7 ASR and kicking off development on our Al-driven Mission Control software application.

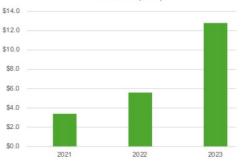
Our mission is to make the United States of America the safest country in the world. To achieve the mission, we must have Full Spectrum Dominance over criminals and terrorists. The strategy will drive a required wide portfolio from the K1 through the K15 that are autonomous and can "see, feel, hear, smell, speak – and cooperate". As criminals and terrorists can be anywhere, to achieve the mission, Knightscope must be everywhere.

### Growth

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Knightscope seeks to grow both organically as well as through acquisition. Where viable we are also seeking strategic and technical partnerships to drive a comprehensive and integrated portfolio of technological offerings to our clients in the private sector as well as local, state, and federal governments in the USA.

These figures represent management estimates and are meant for illustrative purposes. They do not represent guarantees of future results, levels of activity, performance, or achievement Although Management believes that these estimates are based on reasonable assumptions, there are a number of risks and uncertainties that could cause actual results to differ materially.



Architecture	Future Technology	
	Mission Control User Interface	
CENTRAL INTELLIGENCE	KNOC Internal Tool	
	KMACS Internal Tool	
	K1 Laser	
	K1 Mindset / K1 Orb	
SKYSCRAPER	K1 Hemisphere / Globe	
	K1 Super Tower / Heavy Duty	
	K3 Indoor	
MOONRAKER	K5 Outdoor	
	K7 Multi-Terrain	
ZZ	K8 Humanoid	
	K9 Dog	
ORCA	K10 Patrol	
	K15 Tactical	

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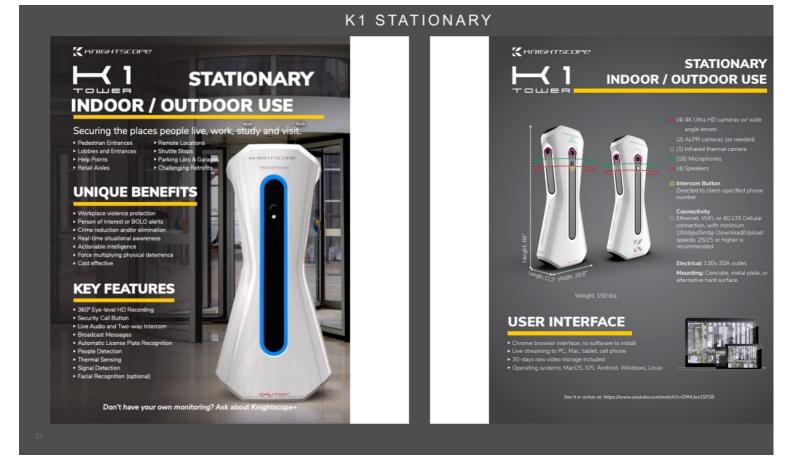
## REVENUE (\$mils)

# PHOTOS & SPECIFICATIONS











# AUTOMATED GUNSHOT DETECTION

Кклібнтэсоре

## 

Seconds count. AGD instantly protects the places p live, work, study and visit.

Reports in ~2 sec
 Indoor, Outdoor, & Vertical
 Appid fire indici

Frecise Shot Locations
 Fintegrates w

AMPLIFY YOUR SECURITY

With AGD, the sensor mesh network provides advanced capabilities to improve camera networks and maximize the efforts of security personnel. AGD can quickly and accuratel provide switching commands to video systems, automated lockdown systems, third-party text/email notification systems, and security systems.

## AGD SENSOR NODE FEATURES

Four (4) channel acoustics
 Exports time-stamped shot localization data

 Exports ambient sound metadata to support othe acoustic classification

## OUTDOOR ENCLOSURE CONFIGURATION OPTIONS

Magel II

OTEE-Ethernet sensor, PoE power input
 OTWA-Wireless sensor, AC power input

INDOOR ENCLOSURE CONFIGURATION OPTIONS

IBEE-C Ethernet sensor, PoE power input

2

## Кклібнтэсоре



Instant Gunshot Detection with Pinpoint Shooter Location

Transform a chaotic shooter emergency into a clear-cut, actionable plan with Knightscope's Automated Gunshot Detection (AGD). Act faster with pinpoint location aierts and reduce response times with an AGD system. Knightscope's intuitive reporting application is easy to ut and takes the guesswork out of emergency situations when every second counts.

AGD has both indoor and outdoor sensors to ensure a comprehensive gunshot detection system that extends beyond the front door. And AGD is able to locate elevated shooters by tracing rifle shorts back to their point of origin\_within 2 meters. Knightscope provides first responders with the location of the shot down to the building and the floor.

n approximately TWO seconds, AGD can also deliver localized video before the shooter is out of rame, send safety alerts, and notify first responders with digital floor plans and accurate intel on the shooter. Because AGD is completely automated, it can activate your access control and notification systems, along with other security and lock-down hardware.

Unlike cameras, our acoustic sensor networks can instantly detect events in the coverage area, precisely locate the source, and instantly send alerts to responders. The system can also filter and report other important non-shot events like loud bangs or explosions.

## SPECIFICATIONS

Size / Weight	5.7" x 8.2" x 3.1" / 11ozs	
Environment	-40°C to +85°C / IP68	
Comms / Power	Sensor	Data Reachback
OTEE	Ethernet 802.3 / PoE 802.3at	Ethernet 802.3
OTWA	Wireless 802.15-4 / 2W 120VAC	n/a
IBEE-C	Ethernet 802.3 / PoE 802.3at	Ethernet 802.3

# **K1 BLUE LIGHT TOWER**











## ADDITIONAL INFORMATION

## Investor Relations

Knightscope regulatory filings are available at ir.knightscope.com and additional overview materials, presentations, analyst reports as well as the Rise of the Robot video series are available at www.knightscope.com/rise

Forward-Looking Statements This presentation contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements can be identified by the use of words such as "should," "may," "intends," "anticipates," "believes," "estimates," "projects," "forecasts," "expects," "proposes" and similar expressions or the negative of these terms. Forward-looking statements contained in this presentation and other communications include, but are not limited to, statements about the Company's financial results, including 4th quarter 2024 outlook, near- and long-term revenue opportunity and goals, profitability, growth, prospects, future products and services, industry and technology developments, and potential addressable market. Although Knightscope believes that the expectations reflected in these forward-looking statements are based on reasonable assumptions, there are a number of risks, uncertainties and other but of the and for the end forme actual generative to the addressable market. Factors" in Knightscope believes that the expectations relevant in these forward-looking statements are based on reasonable assumptions, there are a humber of mass, under tankes and other important factors that could cause actual results to differ materially from such forward-looking statements. These risks and uncertainties include, the factors discussed under the heading "Risk Factors" in Knightscope's Annual Report on Form 10-K for the year ended December 31, 2022, as updated by its other SEC filings. Forward-looking statements peak only as of the date of the document in which they are contained, and Knightscope does not undertake any duty to update any forward-looking statements, except as may be required by law.



